

# Priority 5: Ensure Fiscal and Operational Responsibility

**Goal 5A: Through 2023, DPS will exhibit fiscal responsibility as measured by a clean external financial audit each year, and will receive Association of School Business Officers and Government Finance Officers' Association certificates of achievement for excellence in financial reporting.**

## Baseline Data

DPS currently receives a clean external financial audit and receives the Association of School Business Officials (ASBO) and Government Finance Officers' Association certificates of achievement for excellence in financial reporting.

## Benchmarks

- **2018-19:** receive clean audit and two financial awards.
- **2019-20:** receive clean audit and two financial awards.
- **2020-21:** receive clean audit and two financial awards.
- **2021-22:** receive clean audit and two financial awards.
- **2022-23:** receive clean audit and two financial awards.

## Strategies

1. Maintain strong financial internal controls.
2. Continue to apply new accounting standards as prescribed by governmental accounting standards boards, using up-to-date technology, resources, and systems.
3. Provide good financial management: consistency, accountability, transparency, integrity, financial stewardship, and accounting standards.

**Goal 5B: By 2023, 100 percent of DPS schools, including the grounds, will maintain a high level of cleanliness as evidenced by earning Clean School Award status.**

## Baseline Data

DPS is in process of developing clean school standards and a rubric for restoring the Clean School Award program.

## Benchmarks

- **2018-19:** baseline data will be established.
- **2019-20:** 70 percent of schools will receive award.
- **2020-21:** 80 percent of schools will receive award.
- **2021-22:** 90 percent of schools will receive award.

- **2022-23:** 100 percent of schools will receive award.

### Strategies

1. Implement internal custodial program.
2. Develop standards for school cleanliness and scoring for Clean School Award status.
3. Perform school inspections using the DPS cleanliness standards.
4. Ensure training and equipment are sufficient to meet the criteria.

## **Goal 5C: By 2023, 100 percent of elementary schools will have adequate, appropriate classroom space to accommodate reduced class sizes in kindergarten through third grade.**

### Baseline Data

There are currently five schools projected to have adequate classroom space to fully implement the class-size legislation.

### Benchmarks

- **2018-19:** assessment of elementary school space needs.
- **2019-20:** initial redistricting parameters outlined and new construction funding identified.
- **2020-21:** new construction started.
- **2021-22:** reassignment decision related to new construction and utilization of existing capacity.
- **2022-23:** adequate elementary school space across the district and new school construction complete.

### Strategies

1. Evaluate priorities around redistricting, site-based solutions, and/or new school construction.
2. Update and revise the long-range facility plan.
3. Develop capital improvement plan and strategies for K-3 implementation.
4. Develop timeline for funding and implementation.

## **Goal 5D: By 2023, DPS will improve the physical environment to enhance student learning and ensure safety.**

### Baseline Data

School physical environment standards would be developed and an audit would be performed to determine the baseline status of the physical environment at each school.

### Benchmarks

- **2018-19:** Update emergency response and crisis management procedures, bring all cameras up to IP standards and expand camera systems.

- **2019-20:** Finish construction of security vestibules, review of existing door locks systems.
- **2020-21:** Integration with emergency notification systems.
- **2021-22:** New door locking mechanism installed.
- **2022-23:** Finish indoor and outdoor lighting upgrades.

### Strategies

1. Review and improve each school's existing infrastructure.
2. Review and update emergency response and crisis management procedures.
3. Ensure strategic systems that have a direct impact to manage the school.

## **Goal 5E: By 2023, DPS will increase school bus transportation efficiency by having a Transportation Efficiency Rating of 95.8 percent.**

### Baseline Data

DPS's current efficiency rating provided by the Department of Public Instruction is 89.8 percent.

### Benchmarks

- **2018-19:** Increase from 89.8 percent to 90.8 percent.
- **2019-20:** Increase from 90.8 percent to 91.8 percent.
- **2020-21:** Increase from 91.8 percent to 92.8 percent.
- **2021-22:** Increase from 92.8 percent to 94.8 percent.
- **2022-23:** Increase from 94.8 percent to 95.8 percent.

### Strategies

1. Engage district leadership to identify initiatives to reduce school bus mileage.
2. Maximize passenger count.
3. Review and consolidate bus stops.
4. Identify cost-saving and equitable transportation routes.
5. Evaluate school programming to ensure effective use of transportation funds.